

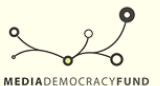


# A Presentation to GFEM: How Are We Talking About Media Policy?

March 26, 2009



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# Ongoing Challenges for the Media Policy Field

- Challenges in Summer 2008
  - Engage more funders
  - Broaden the types of funders
  - Determine the messages, channels, and formats that resonate
- Challenges in Spring 2009
  - Maintain current funding
  - Reinforce rationale with internal leadership



# Background

- **The project:**  
Understanding the barriers to communicating and generate ideas and strategies for how to overcome them.
- **Today's goal:**  
Sharing findings to check them with those in the field and solicit input on what would be helpful for next phase.
- A special thanks to the Quixote Foundation for instigating this project and their initial support.



# How Are We Communicating About Media Policy?

- What are the common frames being used?
- What are people hearing when we use them?
- What are the common perceptions held by funders?
- How do we simplify the message?

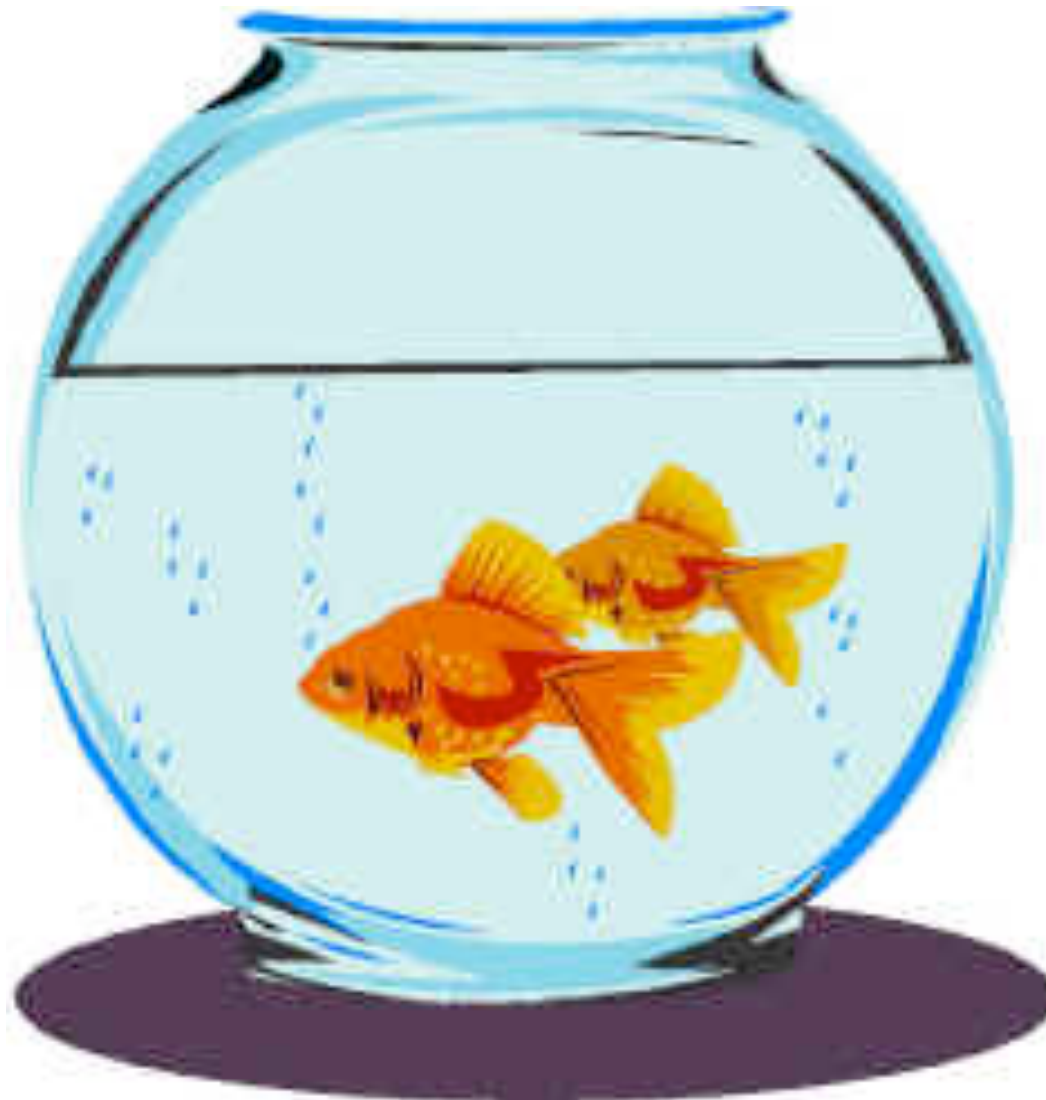


# Communications Landscape Analysis



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# Communications Landscape Analysis

- Target audience: funders
- A snapshot of the communications environment
  - Who is talking about media policy issues
  - How they are discussed and positioned
- Quantitative and qualitative analysis
  - Document and materials review and framing analysis
  - Mini-media content analysis (July-August 2008)
  - Field conversations





## Little National Media; No Philanthropic Dialogue

- Little discussion was happening nationally; silence in the philanthropy sector
- Although limited in quantity, content of coverage was neutral to positive.
- Quotes primarily positive sources.

*(Reminder: Analysis of coverage in July-August 2008)*



# Materials Review

- Conversations from field
- Review of 50+ websites
- Past research
- Currently used communications and marketing materials



## 5 Common Frames

- **“Traditional Media” Frame** — Traditional media (e.g., television and radio) should serve the public good; electronic media and the internet should be no different
- **“Discrimination/Civil Rights” Frame** — Inequities in Internet access, speed of delivery, and information provided based on geography or one’s ability to pay is discrimination; the Internet should be a level playing field for all people
- **“First Amendment” Frame** — The First Amendments guarantees Americans’ right to free speech; similar rights must be extended to Internet usage and communication in the digital age
- **“Information Highway” Frame** — The Internet and the infrastructure for the delivery of electronic media are the public works project equivalent of the federal highway program of the 20<sup>th</sup> Century
- **“Free Market” Frame** — The free market system preserves consumer choice and that extends to the Internet; companies that attempt to control Internet access, speed, or prioritize information will be subject to the market forces of competition and, therefore, responsive to consumer needs



# Funder Interviews



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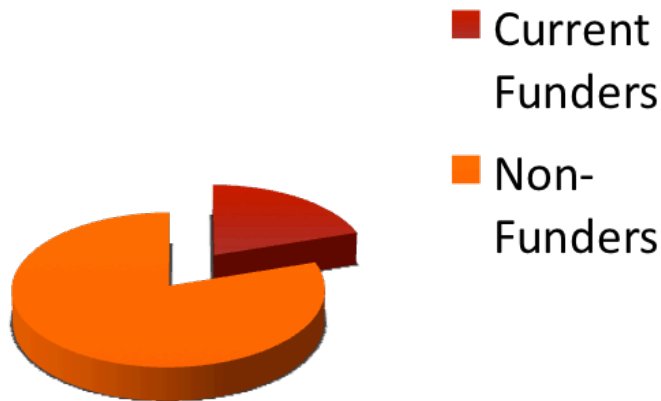
# Funder Perception Audit Objectives

- Current perceptions of how media policy fits with current funding priorities
- Challenges and opportunities of integrating media policy funding into current program areas
- Obtain reactions to current frames/messages



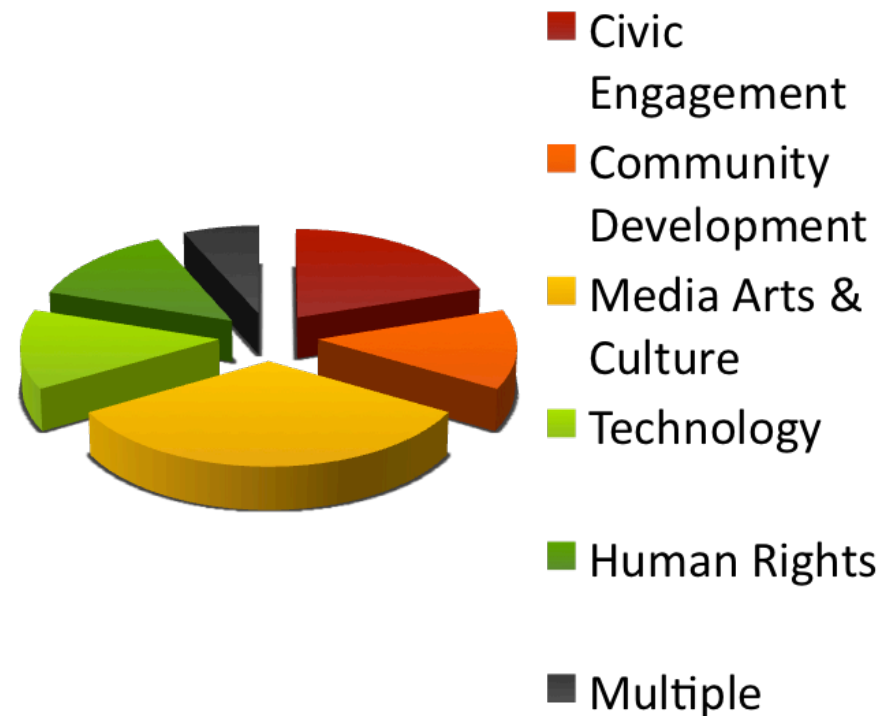
# 15 One-On-One Interviews

## Skewed to Non-Funders



- ✓ Large, medium and small foundations
- ✓ Foundations, individual donors, consultants to both
- ✓ Rural vs. urban funding interests
- ✓ Senior leadership

## Program Areas





## Interviewees

- Arca Foundation
- Carnegie Corporation
- Creative Capital Foundation
- Grantmakers in Film and Electronic Media
- Individual Donors (anonymous)
- John D. and Catherine T. Mac Arthur Foundation
- Knight Foundation
- W.K. Kellogg Foundation
- Marguerite Casey Foundation
- Nathan Cummings Foundation
- Overbrook Foundation
- Personal Democracy Forum
- Rockefeller Foundation
- Wellspring Advisors
- Women Donors Network





# Funder Perception Audit Findings





## No Framework For Media Policy In Other Silos

- Current/past funders understand “media policy” & roots
- Non funders can’t articulate a link between “media policy” and their programmatic work



## Two Strikes: Media + Policy

- 1 Very few funders fund “media”
- 2 Funders are shy of funding “policy” due to restrictions



# Concepts Help, But Examples Open Doors

- Concepts of access and affordability are more easily aligned with their work than content-driven issues
- Real-world examples are key for engaging non-funders; they benefit the informed as well



# Concepts Help, But Examples Open Doors

Examples used:

- Civil rights/civic engagement: Twitter GoVOTE
- Arts, Culture: Tiered Access Photographer
- Econ. Dev.: businesses enter small communities with broadband
- Health: HIV protocol reminders via cell phone
- Human rights violation videos



# Awareness ≠ Comprehension

- Awareness of the term “net neutrality” appears to be on the rise, but comprehension of the concept lags
  - Majority of interviewees were aware of the term
  - Only 4 interviewees *tried* to define it; most didn’t try
  - One past funder couldn’t articulate a definition
- When read a definition, most favor net neutrality but cannot connect it to programmatic work



# Language: People Not the Pipes

- “Digital inclusion” = positive term for digital divide
  - Affordability and skills component are not automatically associated with the term by all
    - *“Digital inclusion is a more positive way to say it... it is oriented around people having access and I can see that.”*
  
- “Open access” = access to computers and the Internet for everyone – regardless of income or locale
  - For some, does not imply open content, only access





# Current Frames Have Limitations

- All are “media frames”
- Traditional Media Frame most accessible & most siloed
- Each frame carries unique baggage
  - Traditional Media Frame— implies downstream transmission only not interactivity or user publishing
  - Civil Rights/Discrimination Frame— polarizing hyperbole
  - Infrastructure Frame— mixed to negative
  - First Amendment Frame— redflags re: pornography
  - Free Market Frame— divisive



# Challenges to Engaging New Funders Outside Media

- Foundation culture is siloed, lacks speed, and operating on reduced budgets
- Generational and technology gap of funders and NGOs
- Lack of quantifiable results/impacts
- Funders re-examining all budgets/priorities
- Even past funders who comprehend, may not be able to justify media policy funding in new economic climate



# Opportunities for Engaging New Funders

- Focus on funder objectives and issues fundamentally changes the conversation
- The messenger matters— more credible from NGOs
- Transformative moment in time: Obama committed to technology



## Summary: People Not Pipes or Policy

### ➤ Messages

- End-user examples are key to funder engagement and comprehension
- Effective messages focus on constituencies of targeted program areas and align with desired program impacts
- Current frames reinforce a media dialogue; they are true but not compelling for funders
- “Digital inclusion” resonates; “net neutrality” confuses

### ➤ Messengers

- NGO involvement in each programmatic sector will increase awareness, comprehension, and conviction among funders
- Peer-to-peer outreach adds credibility
- Media policy advocates
- The more messengers, the more success



# Recommendations





# Focus on Impacts

Rather than issues



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## Focus on Impact

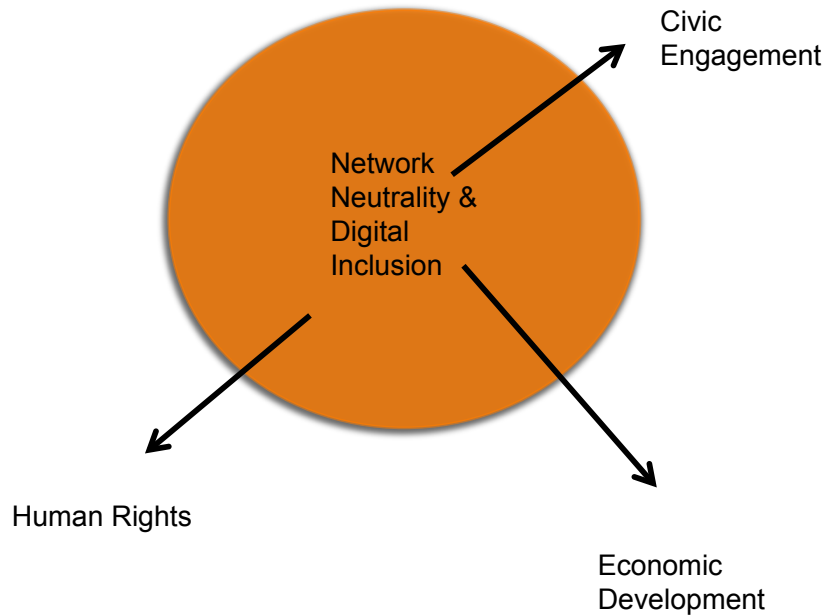
- Audience goals focus, not issue focus (ends, not means)
- Customized message/products
- Position real-world examples as *problems* in a specific program area; digital inclusion/net neutrality are *solutions*



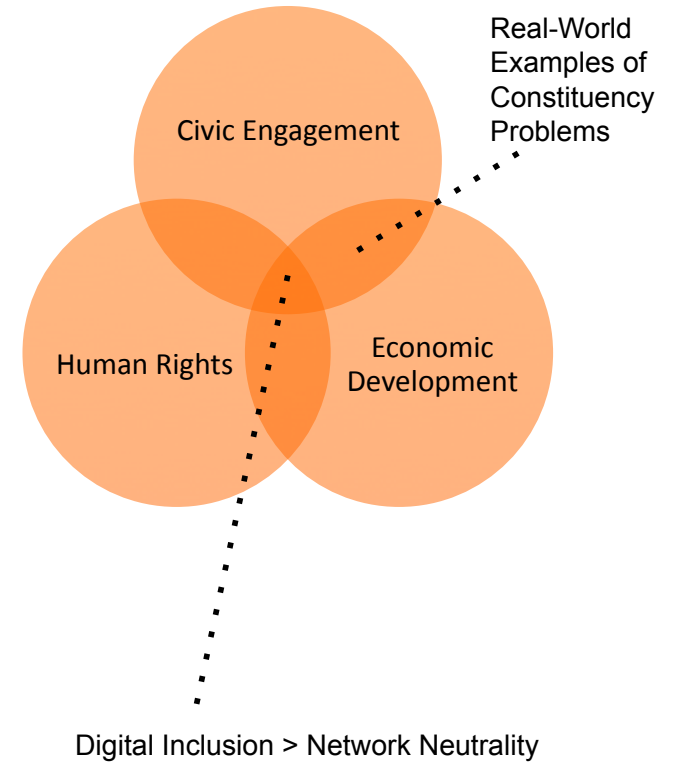


# Strategy: Audience focus, over Issues

## Media Funders



## Non-Media Funders



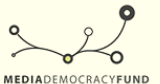


# Strategy: Translate

Rather than Define



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## Strategy: Translate vs. Define

- Use digital inclusion as an introductory issue
- Define success then provide quantitative evidence of impact and scale
- Engage new messengers = NGOs + media policy sector
- Humanize and customize through digital storytelling and/or individual stories of impact



# Obama: Translating Technology

- Universal broadband access for all Americans
  - Obama policy agenda reinforces strategy, provides newspegs and starts dialogue
- Reframing technology and universal broadband as
  - An infrastructure project for job creation
  - A vehicle for a transparent and engaged democracy
  - An educational tool for our children
  - A training tool for unemployed adults
  - A means of keeping America competitive in the world economy



## Maintain Current Funding/Prospect for Partners

- Economic downturn has evolved priorities
- Existing media policy funders
  - Board members at funding foundations
  - Program officers/peers at other foundations
- New funding prospects
  - Program officers/peers at other foundations



## Discussion

- How are these findings reflected in what you have experienced in your work ?
- What materials would be helpful to you?
- What powerful examples have you heard or used that speak to the impact of media policy in daily lives?